



OPMA Quarterly Report: Q4 2023

Jan 2024



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- How did Canadian consumer sentiment change in Q4 2023?
- How did Ontario shoppers shift their behaviour in Q4 for Total FMCG?
- How do Ontario shoppers feel about inflation?
- How did Ontario shoppers' Produce purchase behaviour shift in Q4?
- What should we expect from shoppers in the near future?

What were
Canadian
consumers' main
concerns in Q4?

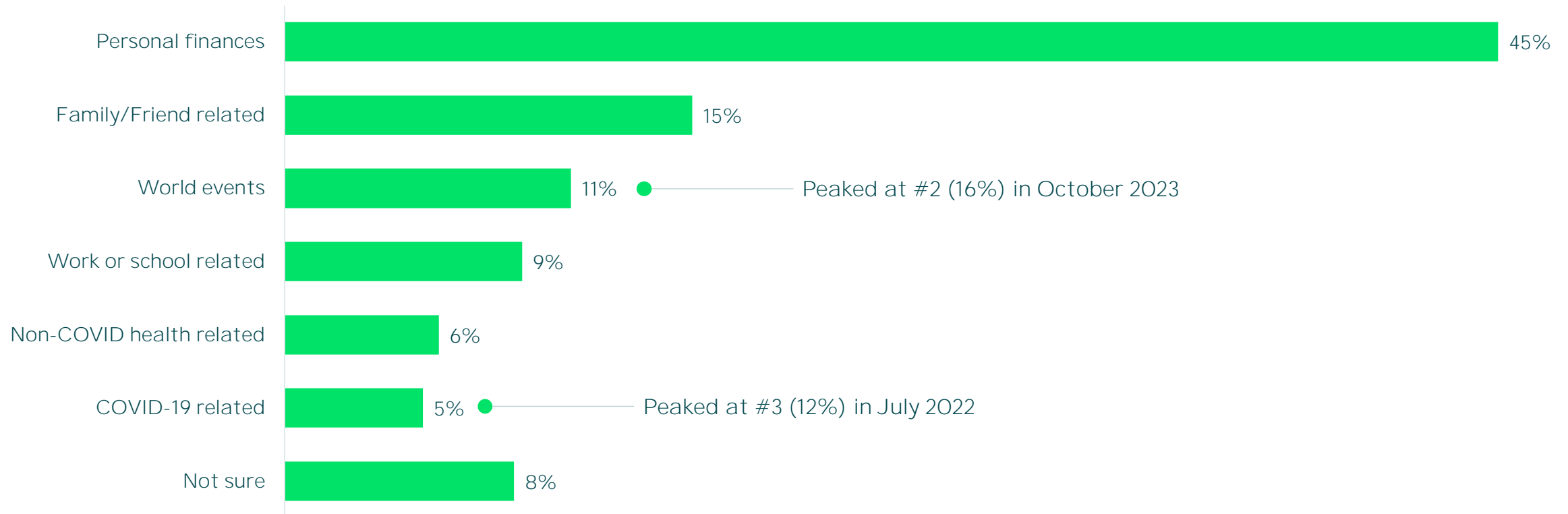


Personal finances consistently topped the list of consumer concerns from 2022-23.

Nearly half of Canadian consumers consistently rated personal finances as their primary concern for the coming months, reaching its lowest point (38%) in August 2022 before peaking at 48% in August 2023.

PRIMARY CONCERN FOR COMING MONTHS

% of consumers, average 2022-2023

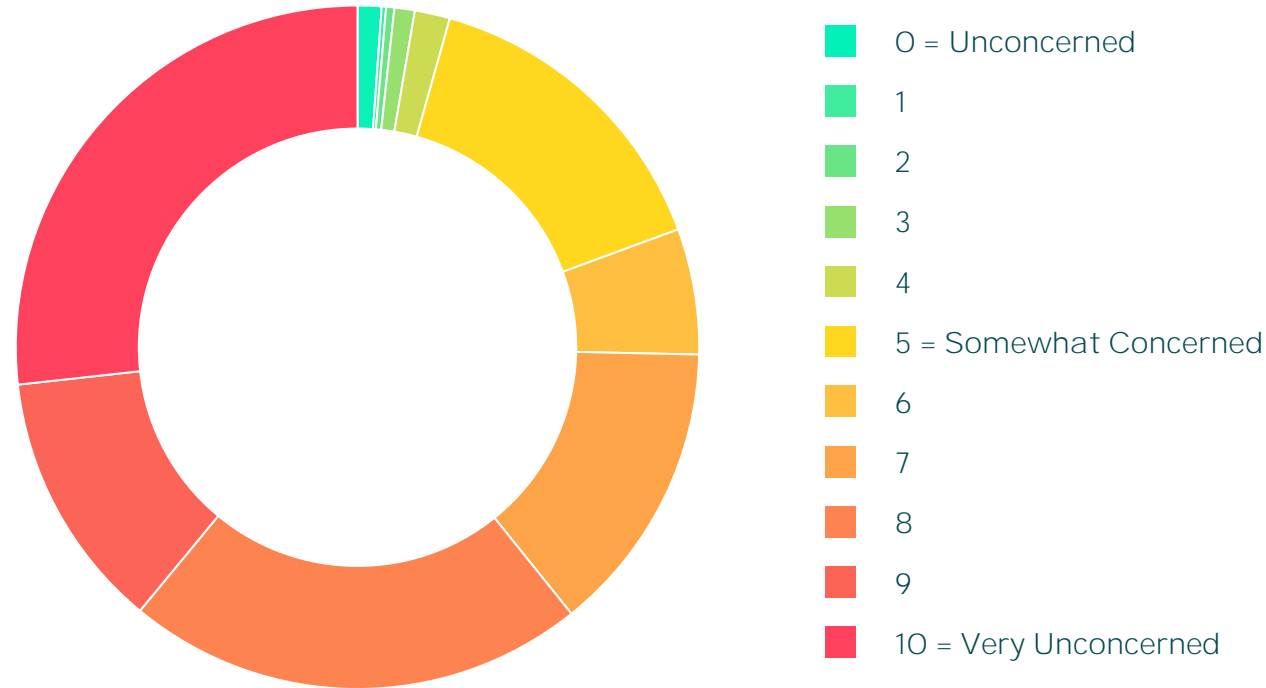


A quarter of Canadian consumers rated their economic concern 10/10.

Less than 5% of consumers rated their economic concern below 5/10 over the past two years. Two-thirds felt as though the country was in an economic recession, and three-fourths were worried about worsening inflation.

ECONOMIC CONCERN

% of consumers, average 2022-2023



ECONOMIC BELIEFS

% of consumers, average 2022-2023

69%

Felt as though the country was in an economic recession. (Peaked at 75% in 2022)

70%

Said rising gas prices were impacting their ability to afford other goods & services.

76%

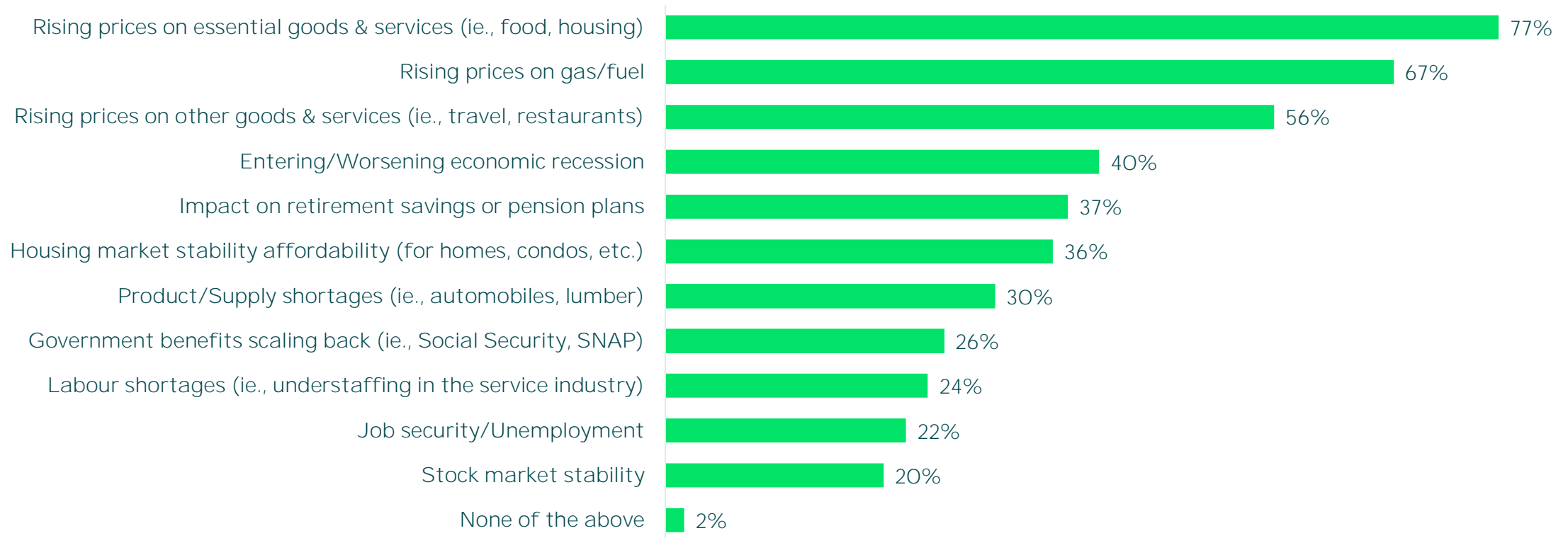
Though inflation would get worse in the coming months, (Peaked at 81% in 2022)

Rising prices were the top drivers of economic concern.

Three-fourths of Canadian consumers were concerned about rising prices on essentials, followed by rising prices on gas & fuel. These specific concerns followed a similar pattern to overall economic concern, peaking in 2022 and stabilizing by late 2023.

ECONOMIC CONCERNS

% of consumers, average 2022-2023

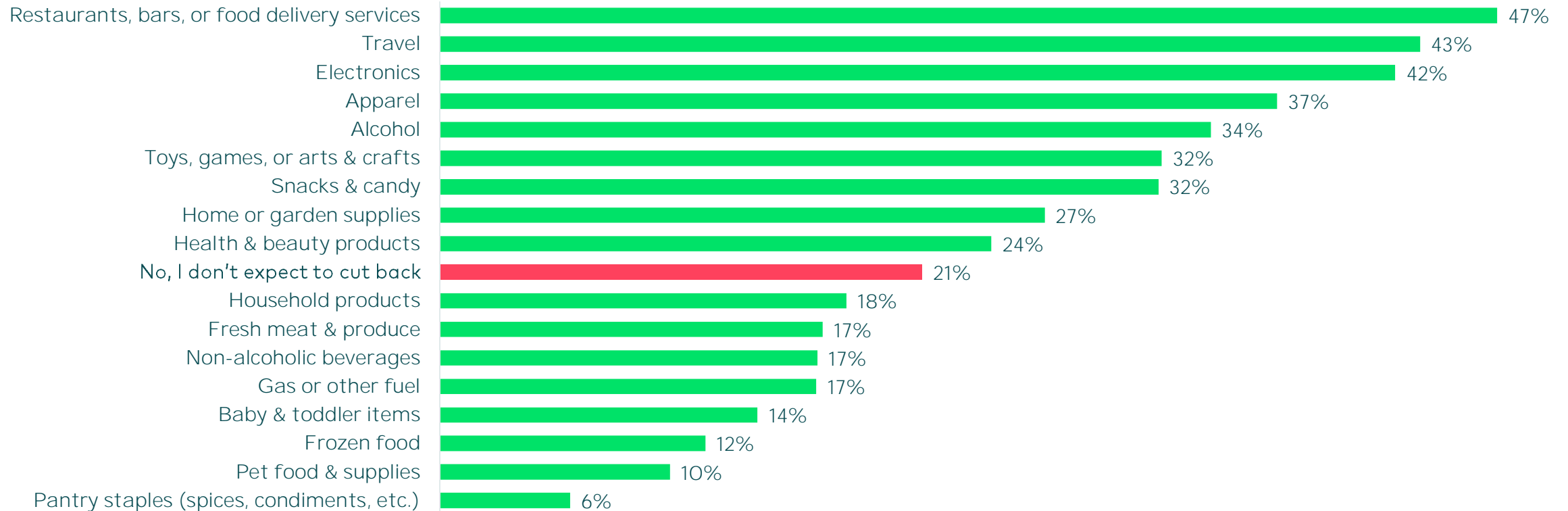


Rising prices also drove consumers to cut back on certain categories.

The most common cutback categories included eating out, travel, electronics, apparel and alcohol. Overall, a fifth of Canadian consumers said they did not intend to cut back on anything in response to rising prices.

CUTBACK CATEGORIES

% of consumers, average 2022-2023



How did these concerns translate into shopping decisions?



Total FMCG Overview, Ontario Shoppers, Q4 2023

- Ontarians spent slightly more per household on FMCG products in Q4, perhaps reflective of the inflationary environment.
- We saw a increase in the number of trips the average Ontario household made (purchase frequency), reflecting an increase in deal seeking due to price increases.
- The increase in trips was offset by spending less per trip.

BUY RATE



SPEND PER TRIP



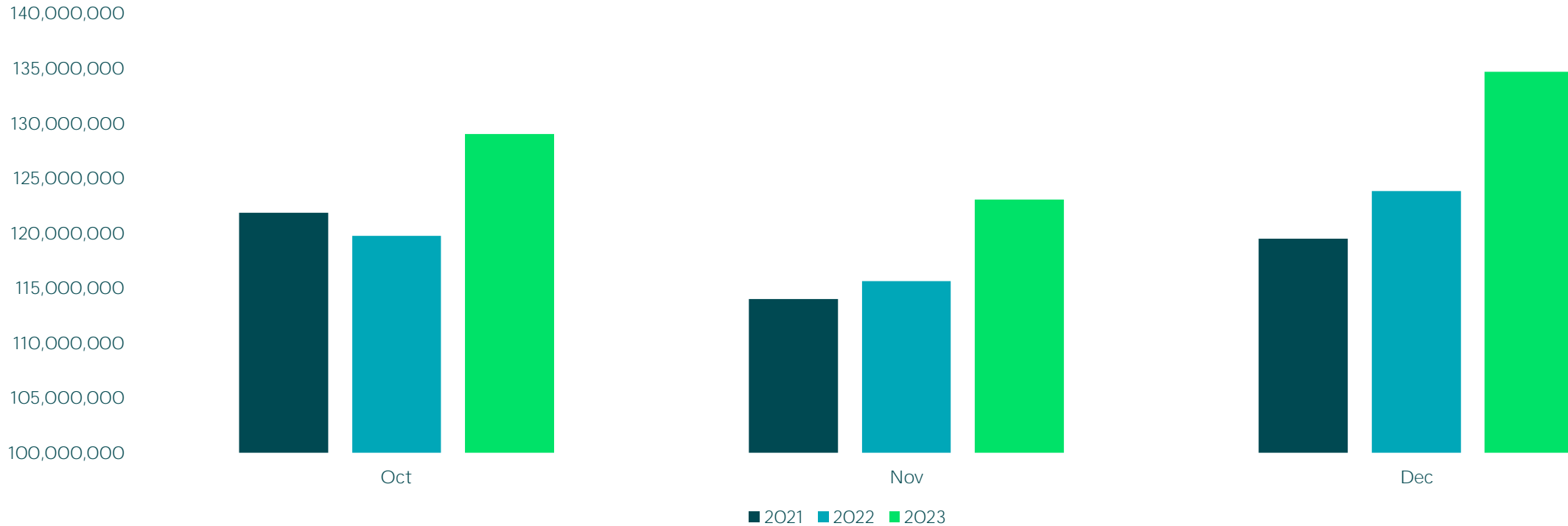
PURCHASE FREQUENCY



Overall FMCG Trips in Q3 2023 increased compared to the past two years

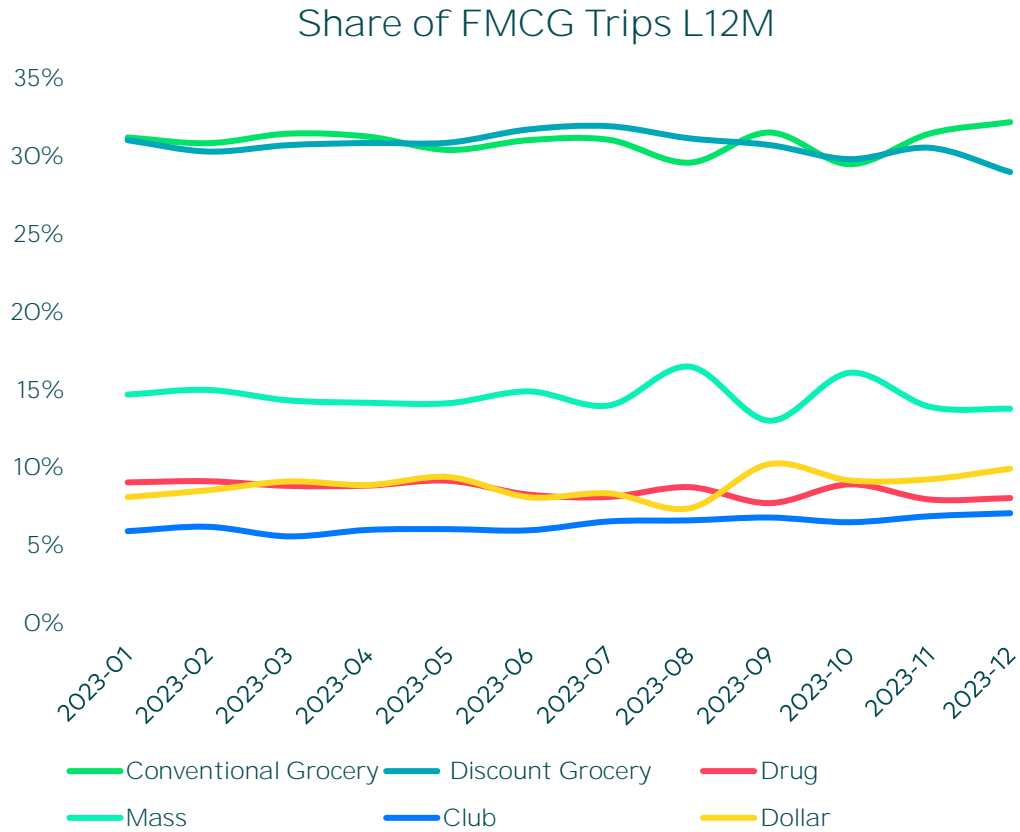
Q4 2023 trips were up 8% vs. Q4 2022, and up 9% vs. Q4 2021

FMCG Trips, Ontario Total Outlets by Month



Source: Numerator Canada Insights, 10/01/2023-12/31/2023 vs YA, Ontario

Conventional and Discount continue to dominate trip choice for Ontarians; Club is winning in share of trips

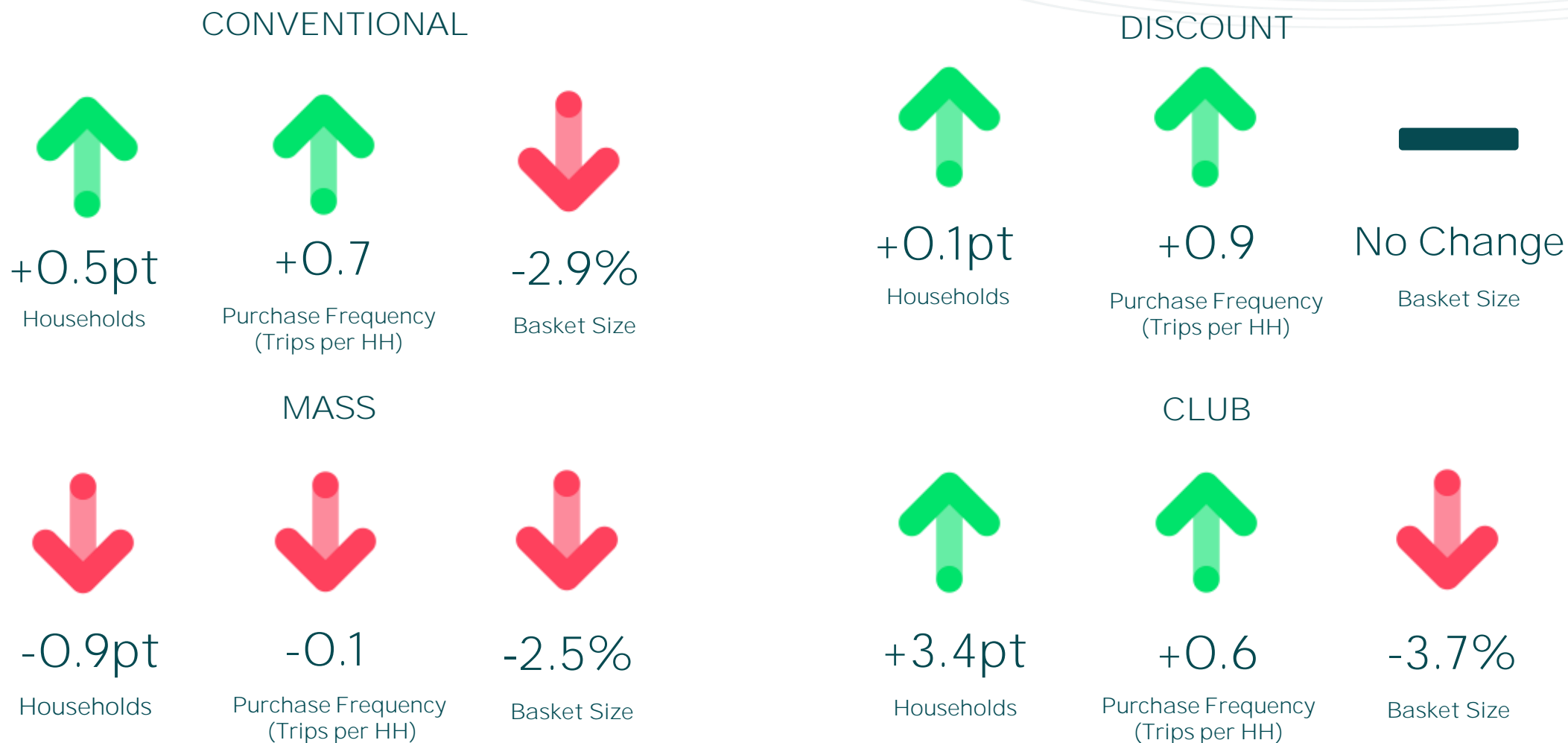


Q4 2023 Share of Trips, Index

Channel	vs 2021	vs 2022
Conventional	108	100
Discount	107	100
Drug	95	103
Mass (WM)	90	94
Club	121	113
Dollar	107	105

Source: Numerator Canada Insights, 10/01/2023-12/31/2023 vs YA, Ontario

More shoppers are moving to Club and Discount channel in the face of inflation and away from Mass



Source: Numerator Canada Insights, 10/01/2023-12/31/2023 vs YA, Ontario

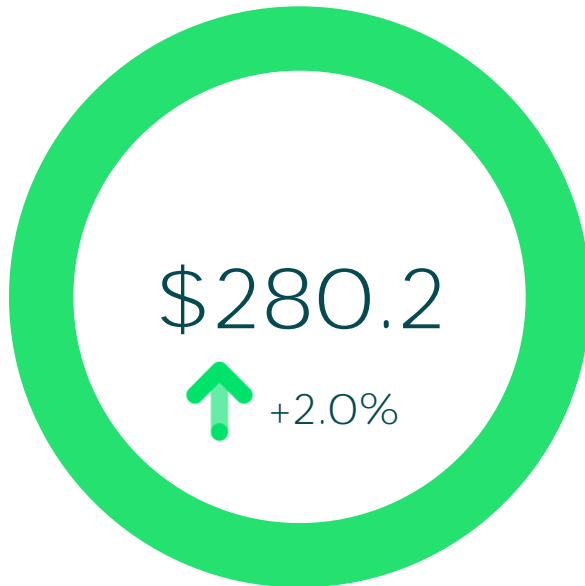
How did
Ontario
shoppers'
Produce
purchase
behaviour shift
in Q4 2023?



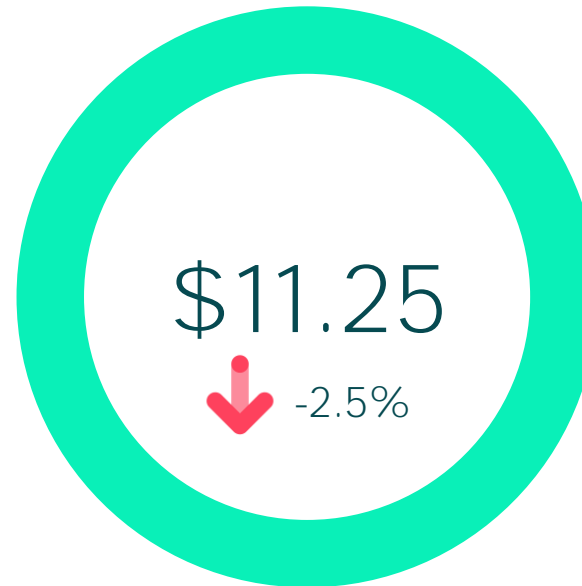
Total Produce Overview, Ontario Shoppers, Q4 2023

- Ontarians household spent slightly more on Produce in Q4.
- We saw an increase in the number trips the average Ontario household made (purchase frequency). However, Ontarians' spent less per trip when compared with last year

BUY RATE



SPEND PER TRIP



PURCHASE FREQUENCY



Source: Numerator Canada Insights, 10/01/2023-12/31/2023 vs YA, Ontario

Club channel saw the biggest increase in spend per trip while Ontarians are moving away from Mass

CONVENTIONAL



+0.3pt

Households



+0.4

Purchase Frequency
(Trips per HH)



-4.3%

Spend per Trip

DISCOUNT



+0.7pt

Households



+0.6

Purchase Frequency
(Trips per HH)



-3.8%

Spend per Trip

MASS



No Change

Households



-0.2

Purchase Frequency
(Trips per HH)



-5.0%

Spend per Trip

CLUB



+1.9pt

Households



+0.2

Purchase Frequency
(Trips per HH)



+12.6%

Spend per Trip

Vegetable Scorecard

	HH Penetration		Buy Rate		Purchase Frequency		Spend per Trip	
Fresh Potatoes	79.3%	-0.9	\$16.19	0.2%	3.5	-0.1	\$4.58	1.6%
Fresh Tomatoes	75.1%	0.5	\$17.24	-8.1%	4.5	0.1	\$3.87	-8.5%
Fresh Onions	73.6%	0.8	\$9.52	6.2%	3.0	0.1	\$3.16	0.9%
Fresh Carrots	72.2%	1.6	\$9.78	6.1%	3.1	0.0	\$3.18	8.2%
Fresh Peppers	69.4%	1.0	\$14.94	3.3%	3.7	0.0	\$4.05	3.5%
Fresh Cucumber	68.6%	0.4	\$12.94	-1.3%	4.3	0.0	\$3.04	-0.3%
Fresh Lettuce	64.1%	11.9	\$14.96	-15.7%	3.7	0.4	\$4.02	-25.1%
Fresh Mushrooms & Truffles	55.3%	1.1	\$11.74	-3.5%	3.2	0.0	\$3.73	-0.9%
Fresh Broccoli	52.6%	3.6	\$9.64	-3.0%	3.1	0.2	\$3.13	-7.4%
Salad Greens	48.6%	-1.8	\$14.13	-20.2%	2.8	-0.6	\$4.98	-4.8%
Fresh Celery	46.7%	0.7	\$7.67	9.0%	2.2	0.0	\$3.54	9.5%
Fresh Cauliflower	33.5%	8.5	\$7.59	-9.4%	2.0	0.2	\$3.71	-18.3%
Salad Kits	29.3%	-1.0	\$19.16	-5.3%	2.6	-0.3	\$7.40	6.6%

Source: Numerator Canada Insights, 10/01/2023-12/31/2023 vs YA, Ontario

Fruit Scorecard

	HH Penetration		Buy Rate		Purchase Frequency		Spend per Trip	
Fresh Bananas	84.1%	0.1	\$13.08	-1.3%	8.2	0.2	\$1.60	-3.0%
Fresh Apples	69.6%	0.2	\$19.53	-3.4%	3.9	0.0	\$5.07	-1.9%
Fresh Clementines	54.2%	-0.4	\$16.14	11.5%	2.8	0.1	\$5.82	8.2%
Fresh Grapes	51.9%	-6.9	\$26.48	19.5%	3.2	-0.2	\$8.35	28.9%
Fresh Strawberries	51.0%	14.4	\$18.02	-10.4%	3.1	0.2	\$5.85	-16.6%
Fresh Raspberries	48.2%	1.7	\$16.78	3.1%	3.7	0.0	\$4.49	1.0%
Fresh Lemons	41.5%	2.6	\$7.47	-4.3%	2.2	0.0	\$3.42	-1.7%
Fresh Oranges	40.0%	0.2	\$10.90	-2.4%	2.4	0.1	\$4.54	-7.2%
Fresh Blueberries	35.1%	-18.4	\$17.47	3.1%	2.7	-1.2	\$6.45	47.6%
Fresh Pears	34.1%	5.7	\$10.27	-9.2%	2.5	0.0	\$4.18	-7.1%
Fresh Pineapple	33.8%	1.5	\$7.87	-3.6%	2.2	0.0	\$3.59	-2.4%
Fresh Limes	24.9%	0.3	\$5.64	8.2%	1.8	-0.1	\$3.09	12.5%
Fresh Cantaloupe	17.9%	1.5	\$6.81	-14.2%	1.9	0.0	\$3.63	-13.8%
Fresh Mangos	17.7%	-1.5	\$8.94	2.4%	1.9	0.2	\$4.63	9.0%

Source: Numerator Canada Insights, 10/01/2023-12/31/2023 vs YA, Ontario

Surprise Winners & Losers



FRESH LETTUCE

22.6%



more households bought Fresh Lettuce in Q4 2023 vs Q4 YAGO

However, those who did purchase spent...

15.7%



less on Fresh Lettuce



FRESH CARROTS

2.3%



more households purchased Fresh Carrots in Q4 2023 vs Q4 YAGO

Those who did purchase spent...

8.2%



more on Fresh Carrots per Trip



FRESH GRAPES

11.8%



fewer households bought Fresh Grapes in Q4 2023 vs Q4 YAGO

However, those who purchased spent...

28.9%



more on Fresh Grapes per Trip

What should we expect from Ontario shoppers in the next few months?



Prices on essentials & gas continue to fuel economic concerns

67%

Feel as though the country is in an economic recession right now

64%

Say rising gas prices are impacting their ability to afford other things

65%

Think the Canadian economy will worsen in the next few months

71%

Think inflation will increase in the next few months

71%

Believe we will learn to live with COVID rather than returning to "normal"

THINK THE FOLLOWING ARE LIKELY IN THE NEXT FEW MONTHS...

24%

Reimposed or extended mask mandates

21%

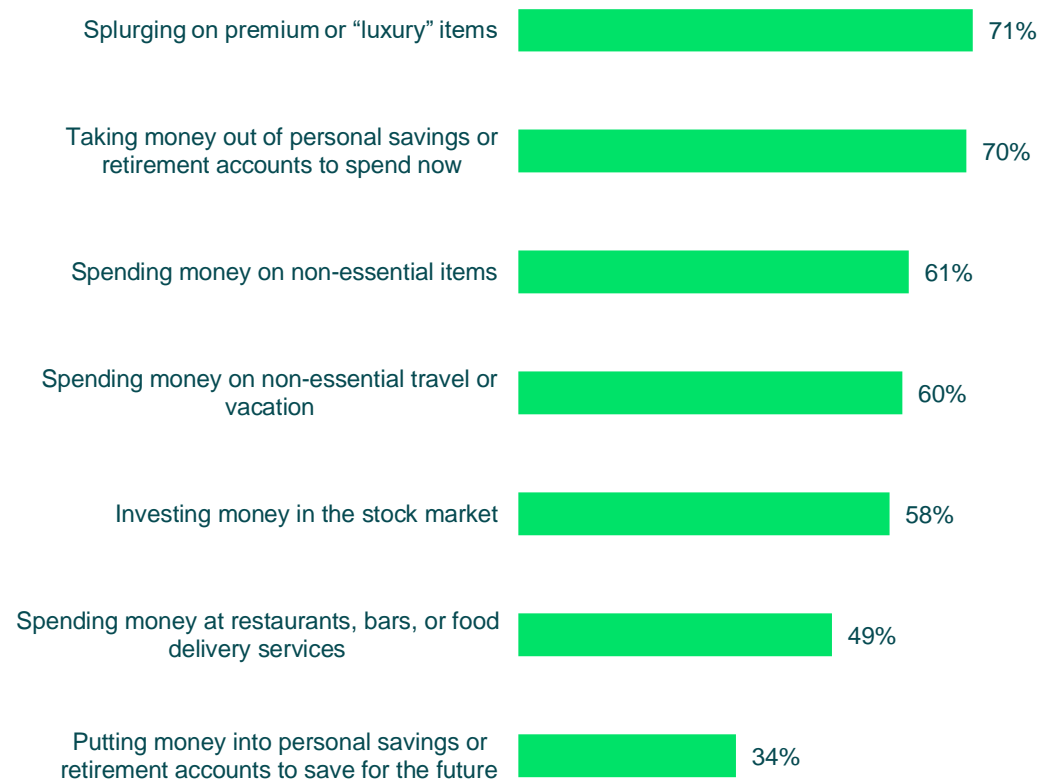
Reimposed or extended travel restrictions

19%

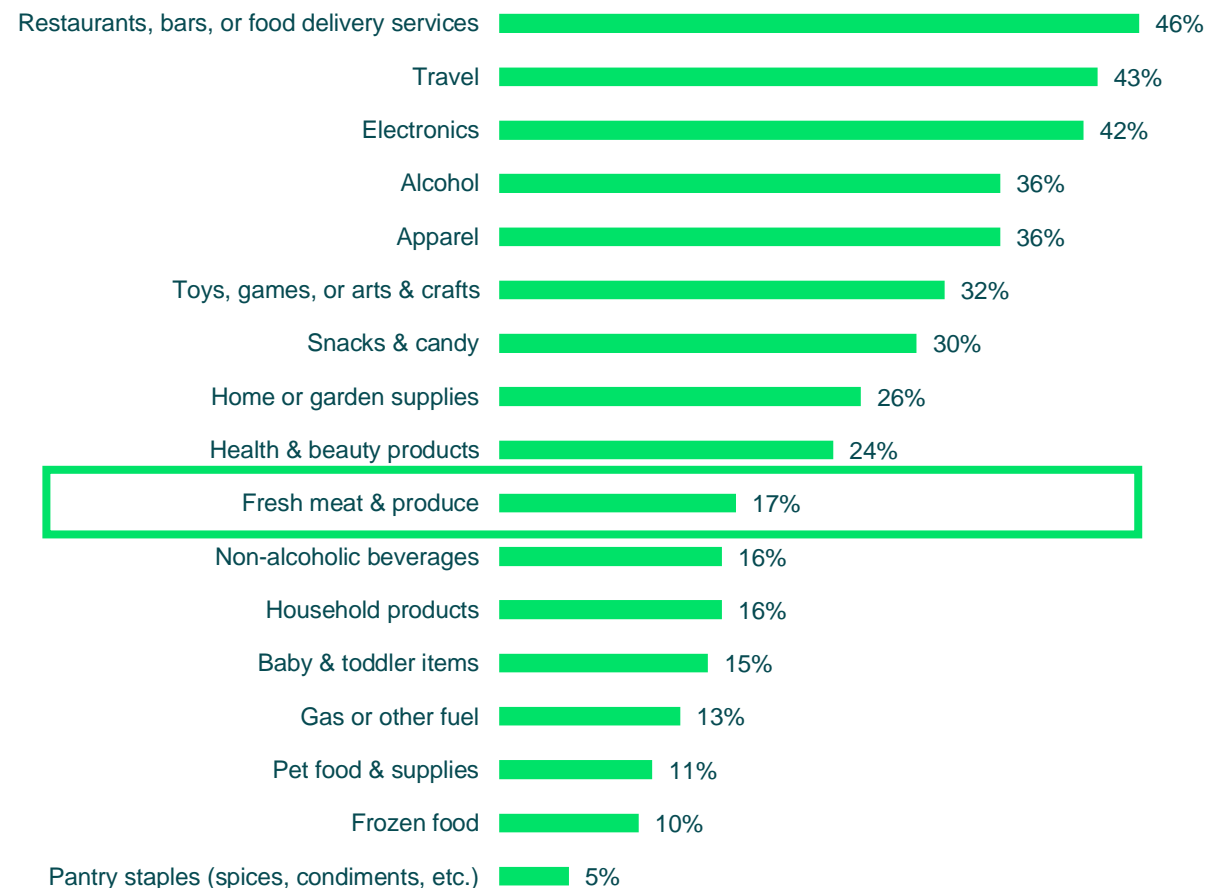
Reimposed or extended gathering restrictions

A majority of Canadians are uncomfortable with discretionary spending and are making choices to protect their non-discretionary budgets.

SPENDING DISCOMFORT



EXPECTED SPENDING CUTS – NEXT 3 MONTHS



Q4 2023 Ontario Shopper Behaviour Summary

- Consumer financial concerns remains high and steady for Q4 2023
 - Consumers are most concerned about rising prices on gas and fuel and are uncomfortable with discretionary spending.
- Ontario shoppers made slightly more trips for Produce but are spending less each trip.
 - Club channel saw the largest increase in spend per trip while consumers are moving away from Mass
- Inflation will continue to shape Ontario shopper behaviour.
 - 71% of Canadian households think inflation will increase further in the next few months.



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 **Numerator**

hello@numerator.com

Reference

Key Metric definitions





POS vs. PANEL

When do I use POS data?

POS data answers questions like...

- MARKET SHARE** “ Has my brand gained market share within Walmart?
- PRICING** “ What is my brand's weekly average price per week for the latest 52 weeks?
- DISTRIBUTION** “ What is my brand's %ACV within the universe captured by POS?
- PROMO VOLUME** “ What % of my brand sales have been bought on promotion?
- VELOCITY** “ How many units per store per week does my brand sell at No Frills?



POS vs. PANEL

When do I use POS data?

Whereas Panel answers...

SHOPPER PROFILE

// Who are my brand shoppers? Where do they shop? When do they shop?

BASKET AFFINITY

// What else is in the basket when my brand is being bought?

LEAKAGE TREE

// Which retailers are best at converting a category's shoppers into category buyers?

LAPSED SHOPPER

// How much have lapsed shoppers impacted trips to my brand or retailer?

SHOPPER METRICS

// What is driving sales for my brand? Penetration, Buying Rate, or both?

PROMOTIONS

// Did I attract new shoppers to my brand or did I subsidize the cost of the brand amongst my loyal shoppers?

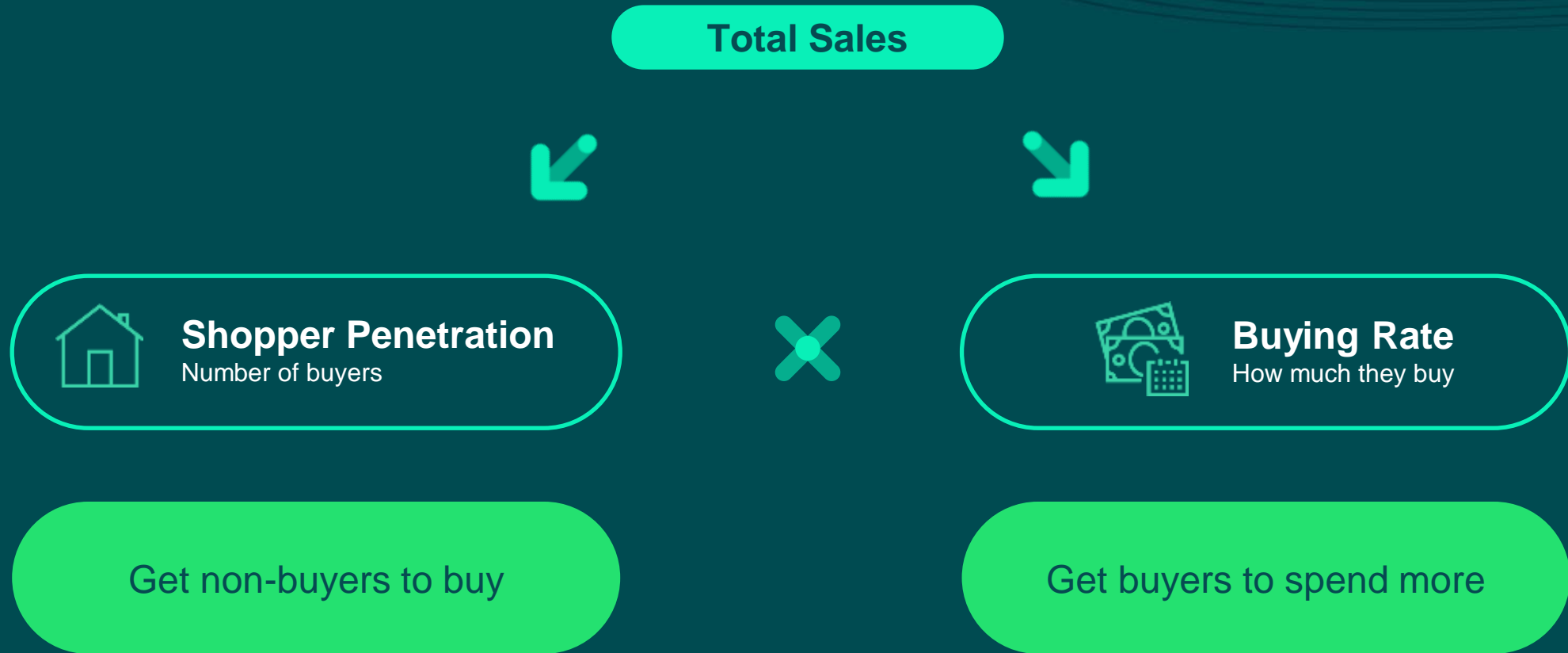
BRICKS & CLICKS

// Is my performance online consistent with offline?

LOYALTY

// What percentage of my loyalists remain loyal over time?

Total Sales breaks down into two key metrics



And Buy Rate breaks down as well...



Buying Rate
How much they buy



Purchase Frequency
How many times they buy



Spend per Trip
How much they spend per trip

Get buyers to buy
more frequently

Get buyers to spend more
when they buy

Finally, Spend per Trip is built on two metrics



Spend per Trip
How much they spend per trip



Units per Trip



Spend per Unit

Get buyers to buy more
units

Get buyers to pay more per
unit